Strategic Leverage and Employee's Rights in Bankruptcy

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## How can firms "protect" themselves from greedy employees?

- An old question
  - that recently got attention from the blooming field of "labor and finance"
  - which argues for the strategic role of fixed claims (debt)
- An important question
  - as we also want to know how firms set capital structure
- Yet, surprisingly, there is no agreement in the literature on what this strategy is:
  - More debt when high bargaining power (Matsa, 2010)  $\approx$  "true" strategic channel
  - Less debt when high bargaining power if renegotiation is possible (Simintzi et al, 2010)  $\approx$  debt capacity channel
- This paper sorts things out by testing one against the other:
  - Strategic channel wins

- "Bargaining power" is multi-dimensional:
  - Not just the commonly used EPL
  - But gather fantastic data on all the nuances of the balance of power between workers and creditors (workers' seniority, gov't insurance fund, workers' rights and their
    - impairment in reorganization, ease of renegotiation, etc)
  - And incorporate all of them into one single model
- Or in fact two alternative models currently in the paper ("strategic" vs "debt capacity")
  - Philosophically, the test of the "strategic" model is great: not just against zero, but against a specific alternative theory
  - But it can probably get sharper if the two models are combined into one general model.

- "Strategic" vs "debt capacity" are the two extremes.
- To combine the two, one could introduce an (exogenous) probability of renegotiation directly.
  - $\bullet\,$  When it increases: "debt capacity" is more likely, so EPL  $\uparrow \to {\sf Debt} \downarrow$
  - $\bullet\,$  When it decreases: "strategic" is more likely , so EPL  $\uparrow \rightarrow$  Debt  $\uparrow\,$
- Such reconciliation has testable empirical implications:
  - Calls for an interaction between EPL and the probability of renegotiation
  - ...which in the data can be proxied by the "ease of renegotiation"

- You'd guess they run debt on (country-level) bargaining power, seniority, etc, but they don't:
  - This could suffer from all sorts of (country-level) omitted variables
- Instead do something more subtle: identification through the economic mechanism

$$D_{ijt} = \lambda_0 S_{ijt-1} + \lambda_1 Seniority_c S_{ijt-1} + \lambda_2 BPower_c S_{ijt-1} + \lambda_3 Rights_c S_{ijt-1} + \delta' X_{ijt-1} + \phi' X_{ct} + \mu_i + \mu_t + \epsilon_{ijt}$$

- Compare debt response to exogenous "asset value" or "profitability" shocks in countries with high and low bargaining power
- This comes directly from the model
- Is more likely to pass through the endogeneity police

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- One such omitted variable could be the (country-level) composition of employee contracts (temporary vs permanent)
  - Countries differ dramatically in these
  - The model is (yet) silent, but intuitively more temporary labor force should mitigate the effect of profitability shocks on debt, or even on seniority on top
  - Adding λ<sub>4</sub> Contracts<sub>c</sub>S<sub>ijt-1</sub> or λ<sub>5</sub>Seniority<sub>c</sub>Contracts<sub>c</sub>S<sub>ijt-1</sub>
  - Data available at OECD
  - My homework suggests there are some correlations of this variable

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- Coefficients of interest  $\lambda$  are identified from country-specific variation.
  - This means we have 30 real observations to identify 3 (and sometimes more) parameters of interest: overfit?
  - Cluster errors at country level

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- Implicitly assumes that transmission of asset value and profitability shocks to debt is the same in all countries.
  - In the model it is natually the same
  - But empirically countries may differ in what the "same" shock means: depending on how a \$1 increase in asset value (or revenue) translates into an \$*a* increase in collateral (or in expropriable assets) and then into an \$*a* · *b* increase in debt.

- Results with profitability shock use commodity prices proxy in a subset of firms from extraction and mining
  - Could feed the rest of the firms through an input-output table (employing additional cross-industry variation in the severity of the "same" shock).
- Anecdotal evidence of employee bargaining in various countries?
- Saturate the empirical model completely by having firm and country-industry-year fixed effects.

- A well-motivated paper on a hot topic that attempts to put some order on the universe of the opposing results in the literature
- Unique and interesting data that makes us think about so many dimensions of capital-labor balance of powers
- A nice model-inspired identification strategy
- An enjoyable read